BROCHURE

The CFO’s checklist

Five signs your finance system is holding your team back

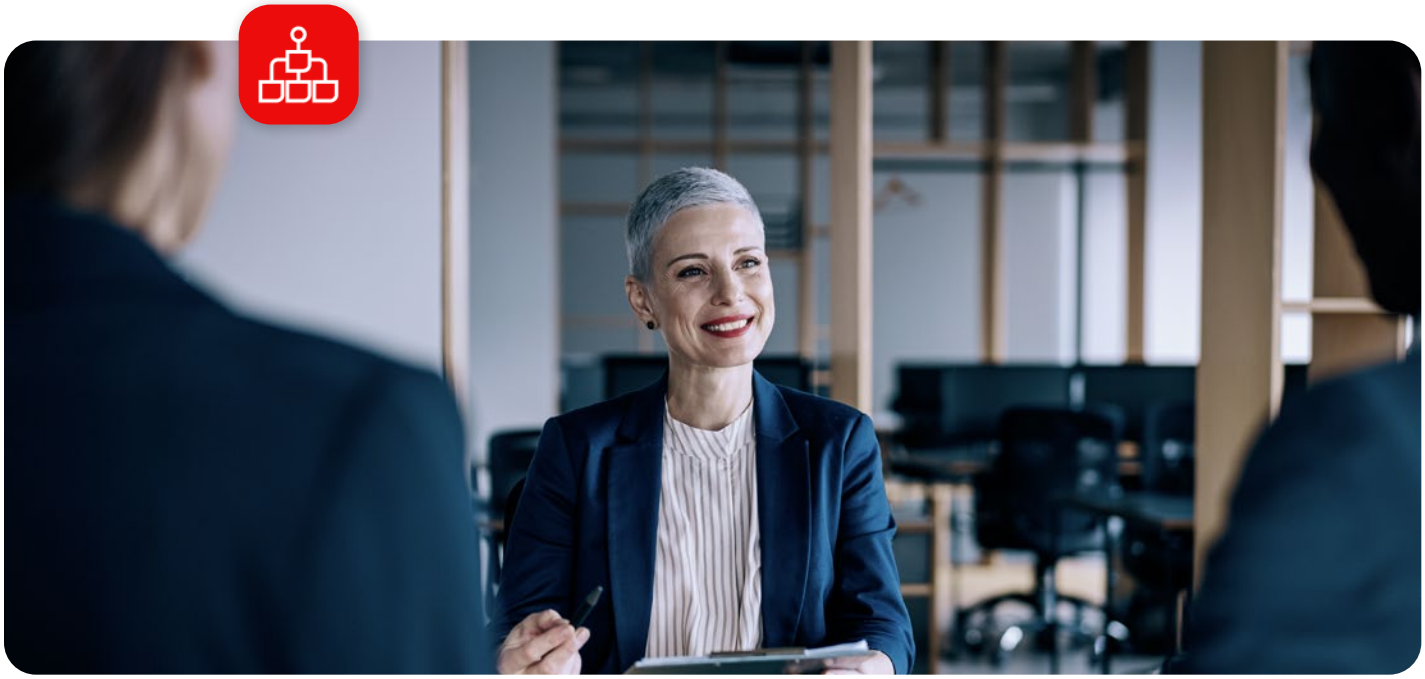
A practical self-assessment for finance leaders in growing, multi-entity organisations.
Accurate as of October 2026.



Introduction

Your system works today. Will it work in three years?

Finance teams in multi-entity organisations are under more pressure than at any point in the last decade. Reporting expectations have risen. Regulatory deadlines are firm and getting closer. Many of the systems these teams rely on were designed for a simpler business than the one they manage today.



The question is rarely whether your current system works. Most do, after a fashion. The real question is whether it will still work as your organisation adds entities, currencies, and jurisdictions without absorbing more of your team's time to keep it running.

Finance leaders tend to discover the ceiling in one of two ways. Either a deadline forces the issue, or the workarounds gradually accumulate until the month-end close takes a week and nobody can explain exactly why.

This checklist covers five signals that a finance system has reached its limit. Each one includes what it costs you, and what to look for if you decide to review your options.

Work through them honestly. If three or more apply to your organisation, a structured review is worth the time.

The five signs

Sign 01



Your month-end close is getting longer, not shorter



The signal

Close takes longer this year than last, despite no material change in transaction volume. Your team spends the first week of every month reconciling rather than analysing.



What it costs you

Delayed reporting to the board. Finance capacity consumed by process rather than insight increasing reliance on the people who understand the workarounds.



What to look for

Native multi-entity consolidation with automatic intercompany elimination. Not a spreadsheet layer, and not a third-party consolidation tool bolted on top of the ledger.

Sign 02



Multi-currency handling relies on manual intervention



The signal

Fx revaluation at period-end involves manual journals. Intercompany loan accounts drift out of balance. Someone maintains a spreadsheet of exchange rates.



What it costs you

Reconciliation risk that compounds each period. Audit findings that could have been avoided. Hours of skilled finance time on work that should be automated.

What to look for

Native multi-currency with automatic fx gain and loss calculation, automatic period-end revaluation, and support for more than one currency on a single transaction.

The five signs

Sign 03



Every new reporting request means rebuilding your chart of accounts



The signal

Each new reporting request, such as a new business unit, a cost centre view or a regulatory format, could mean reworking the chart of accounts or building a spreadsheet alongside it.



What it costs you

Consultancy time for changes that should be configuration. Reporting that lags behind the business. Group figures that don't match local ones.



What to look for

Analysis dimensions that add reporting views without touching the chart of accounts, and local charts that map to a group chart.

Sign 04



Audit preparation is a fire drill



The signal

Audit season means pulling evidence from several systems. Drill-back to source transactions is inconsistent. You cannot easily demonstrate who approved what, and when.



What it costs you

Higher audit fees. Management time diverted for weeks. Findings that reflect the system rather than the team.

What to look for

A granular, immutable audit trail at transaction level with full drill-back to source, configurable to your own control framework rather than a fixed template.

The five signs

Sign 05

Compliance deadlines create uncertainty rather than confidence

What to look for

Demonstrated multi-jurisdiction compliance today, not a roadmap commitment. Ask how many countries the vendor supports in production, and request references in your specific markets.

The signal

Upcoming mandates, such as UK e-invoicing by 2029 or local statutory reporting in a new market, prompt a conversation with your vendor about roadmap rather than a straightforward yes.

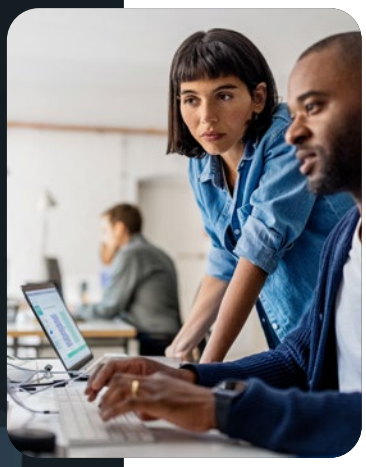
What it costs you

Project risk you cannot quantify. Contingency budget. The real possibility of a system change forced by a deadline rather than chosen on merit.

Self-assessment

How many apply to you?

- Month-end close is getting longer, not shorter
- Multi-currency handling relies on manual intervention
- We pay for add-ons to fill gaps in the core system
- Audit preparation is a fire drill
- Compliance deadlines create uncertainty



Your score

What your answers meant



0 to 1 signs
Your system is likely fit for purpose. Worth revisiting as entity count, currency exposure or jurisdiction footprint grows, but no action needed now.



2 to 3 signs
You have workarounds absorbing finance capacity. These rarely reverse on their own. A structured review of your options is worth the time, particularly if growth or acquisition is on the horizon.



4 to 5 signs
Your system is actively constraining the finance function. The cost is being paid in team capacity, reporting delay and audit risk rather than in licence fees. A replacement business case is likely justified.

Questions to put to any vendor

Five questions worth asking

	Question
01	How many entities can the system consolidate natively, and is intercompany elimination automatic or manual?
02	Is multi-currency native to the core licence, or does it sit on a higher tier or a separate module?
03	Which financial functions require a third-party tool to complete, and what do those tools cost annually?
04	How many countries do you support in production today, and can you provide references in our markets?
05	What does total cost look like in year three, including tier upgrades, additional entities and partner fees?

What good looks like

Infor SunSystems

Infor SunSystems is a financial management system built specifically for organisations operating across multiple entities, currencies and jurisdictions. It is not a generalist ERP with a finance module attached.

- Virtually unlimited companies and business units in a single deployment, each with its own base currency, chart of accounts and business rules
- Up to ten analysis dimensions per transaction giving reporting flexibility without restructuring your chart of accounts
- Native multi-currency with automatic FX gain and loss calculation, automatic revaluation, and four currency per transaction for more flexible reporting across global operations
- Automatic real-time consolidation across entities, with local chart of accounts mapping to a group chart of accounts
- Separate transaction, posting and invoice dates so a late invoice posts to the correct period without reopening a closed one
- Granular audit trail at transaction level with full drill-back to source
- Procure-to-pay covered natively including purchase requisition, approvals and AP automation without third-party tools
- Available in nine languages with multi-jurisdiction compliance built in
- Delivered as cloud SaaS on AWS with automatic updates and enterprise-grade security

Accurate as of October 2026. Virtually unlimited company and business unit counts are subject to transaction volume, environment sizing and deployment configuration. Language availability reflects the current cloud release.

Next step

See it against your own requirements



About Infor Sunsystems

Infor SunSystems is used by finance teams across the non-profit, financial services, hospitality and professional services sectors to manage multi-entity, multi-currency and multi-jurisdiction operations.

infor.com

Get in touch with your three biggest challenges, we'll show you how Infor SunSystems handles them, or tell you honestly if it is not the right fit.

BOOK A CHAT

Copyright © 2026 Infor. All rights reserved. The word and design marks set forth herein are trademarks and/or registered trademarks of Infor and/or related affiliates and subsidiaries. All other trademarks listed herein are the property of their respective owners.

BRO-EN-1026-86akthkpv-1